

SECURING
HUNTSVILLE'S
ECONOMIC
FUTURE

FY2011 PROPOSED ANNUAL BUDGET

For Fiscal Year Beginning October 1, 2010

Tommy Battle

Mayor



HUNTSVILLE

Tommy Battle
Mayor

CITY OF HUNTSVILLE, ALABAMA

FY2011 PROPOSED ANNUAL BUDGET

For Fiscal Year Beginning October 1, 2010

HUNTSVILLE CITY COUNCIL

Will Culver
Bill Kling, Jr.
Sandra Moon
Mark Russell
Richard Showers, Sr.

PREPARED BY THE CITY OF HUNTSVILLE
DEPARTMENT OF FINANCE

hsvfinance@huntsvilleal.gov
256-427-5080



HUNTSVILLE

Tommy Battle
Mayor

September 2, 2010

To the Citizens of the City of Huntsville, Alabama
Members of the City Council
Members of the City of Huntsville Finance Committee

My fellow Huntsvillians,

From day one of our administration, we have made a commitment to our residents that we would be fiscally responsibly with their tax dollars and that we would work to be leaner government that does more with less.

In this time of global economic crisis, we are confronted by extraordinary challenges that require us to come together, as a community, to reconfirm our priorities and define the kind of City we want to be.

These shared goals are expressed each year in our City budget. It spells out our needs, quantifies what we can afford, and sets in motion the initiatives and corrective measures that will keep us on a true course.

Whatever circumstances we face, be assured that we will run this City in a fiscally responsible way and keep our pact with the public to put their interests before all others.

I present this document, the **City's Proposed Budget for Fiscal Year 2011**, in the strong belief that it continues this process of securing Huntsville's economic future, that it provides the surest path to overcoming the City's financial challenges, and that it respects both the interests of our taxpayers and our responsibility to future generations.

I want to thank Randy Taylor and our entire Department of Finance for the diligent work they did in preparing this budget. Also, I want to give my gratitude to Rex Reynolds, our City Administrator, and each of our department heads that worked with our finance team to develop this balanced budget, mindful of not only our immediate needs, but of the need to secure our economic future.

I also want to thank our Huntsville City Council for their work in helping us navigate through this budget. We, as an administration, propose – our City Council enacts. They deserve credit for their role in our achievements as well as their commitment to our fiscal goals.

I am also truly grateful to our employees that sent me hundreds of their suggestions on cost savings. This budget incorporates many of those ideas, with still others being considered for Fiscal Year 2012.

The total city spending budget for Fiscal Year 2011 is \$297.5 million. This includes \$220.3 million for General Fund operations and \$13.2 million is budgeted for capital improvement projects across the City. A complete copy of the budget is available on the City's website at www.huntsvilleal.gov and at www.huntsvilleal.gov/finance.

Our hard work to maintain a high level of service through the recession has helped us weather the storm better than many had expected – and better than most other cities. Through this national economic downturn, we managed to maintain our both our AAA and Aaa bond ratings – a truly historic feat not just for our city but for our state. As our City's economy begins to show signs of progress, we will continue making tough decisions to keep Huntsville moving forward.

As your Mayor, I am committed to having a balanced budget, to maintaining a high level of service, to restoring and building on our emergency reserves and having a leaner government that costs less and works better.

We owe those things to our taxpayers and we are firm in our resolve.

Sincerely,

A handwritten signature in black ink that reads "Tommy Battle". The signature is written in a cursive, flowing style.

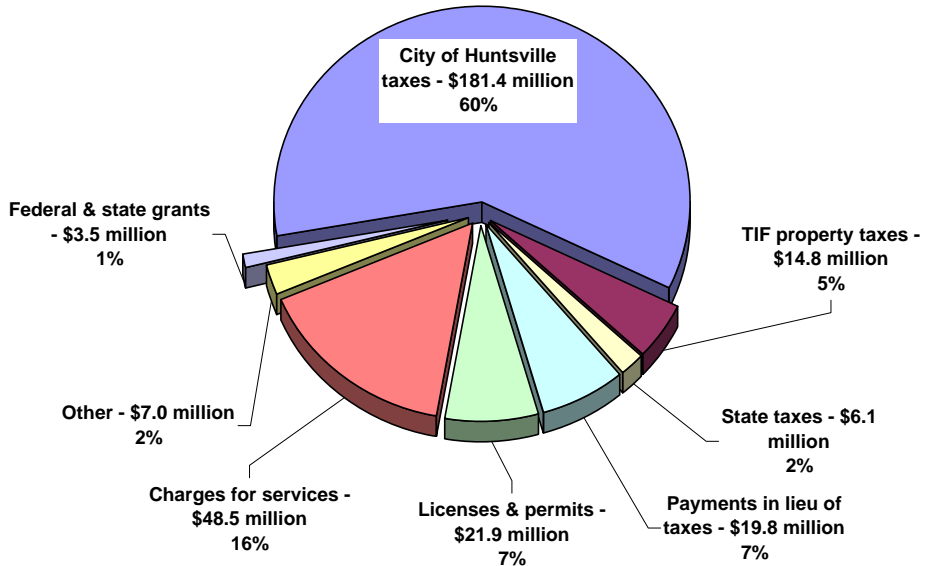
Tommy Battle
Mayor

The Star of Alabama

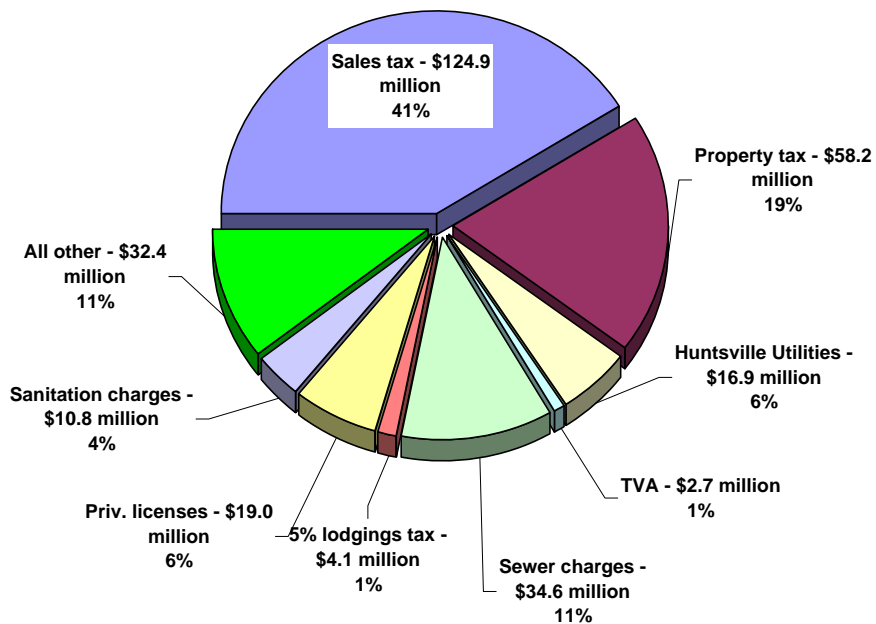
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www.huntsvilleal.gov

**City of Huntsville Revenue
Fiscal Year 2011 Budget (\$303.0 million)
(not including transfers within city funds)**

General Sources of Total City Revenue

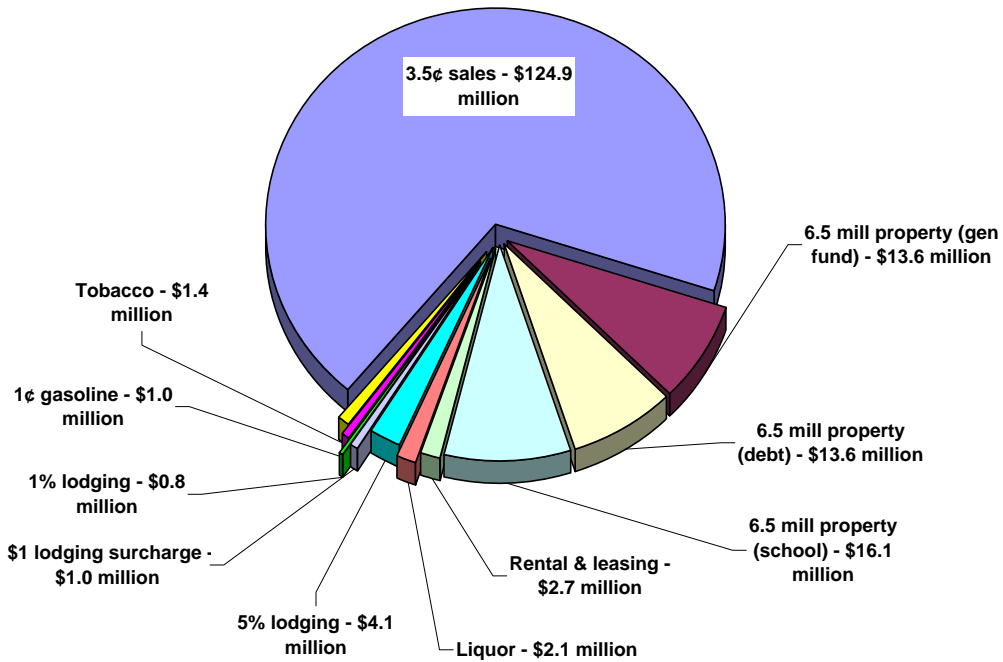


Top 8 City Revenues

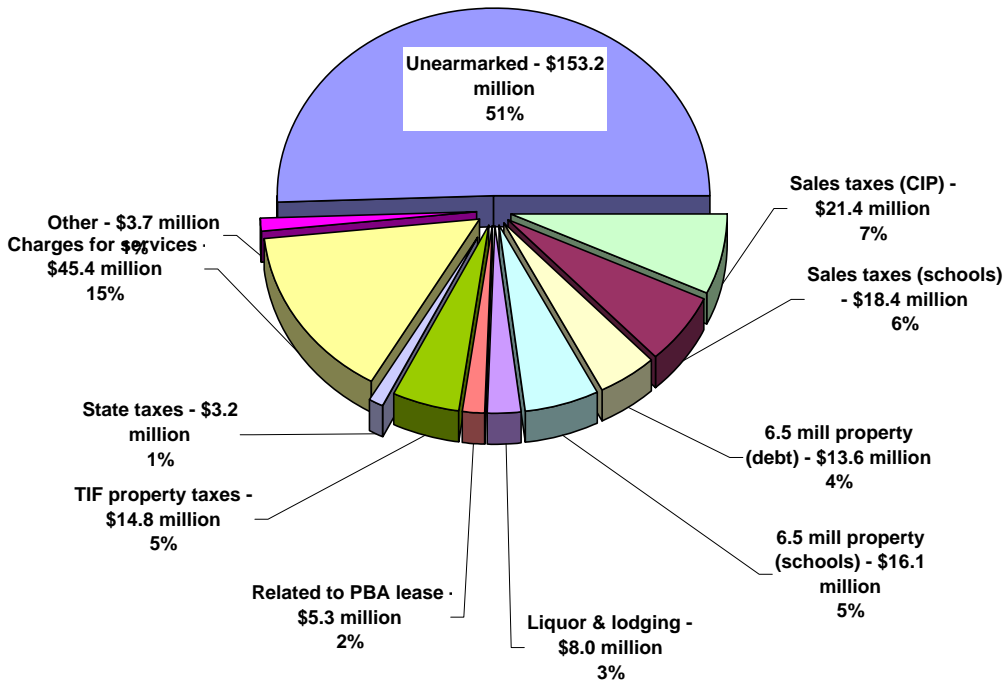


**City of Huntsville Revenue
Fiscal Year 2011 Budget (\$303.0 million)
(not including transfers within city funds)**

City of Huntsville Taxes (\$179.4 million)

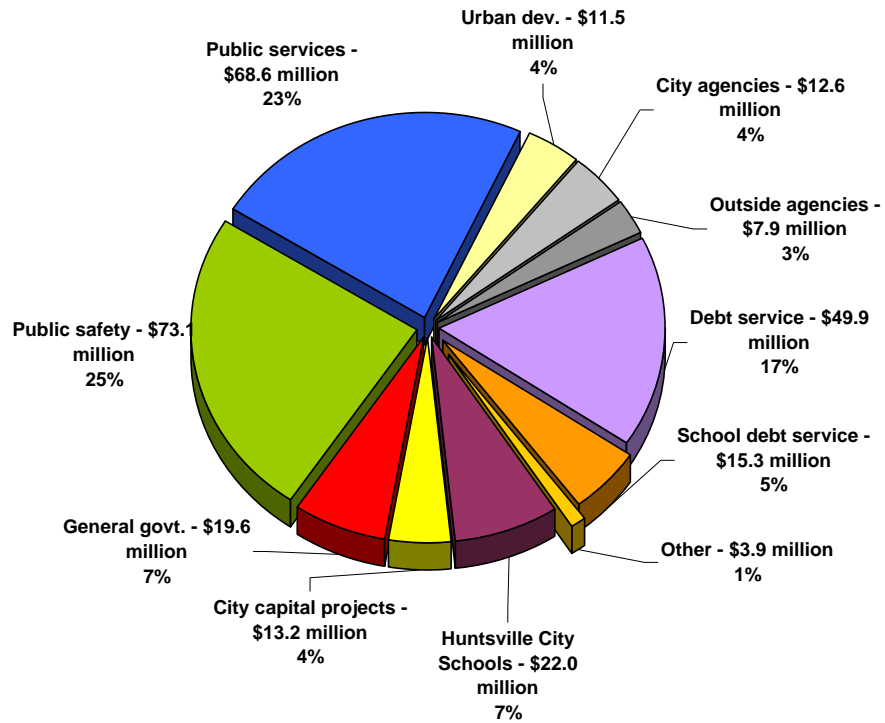


Earmarked & Restricted Revenue

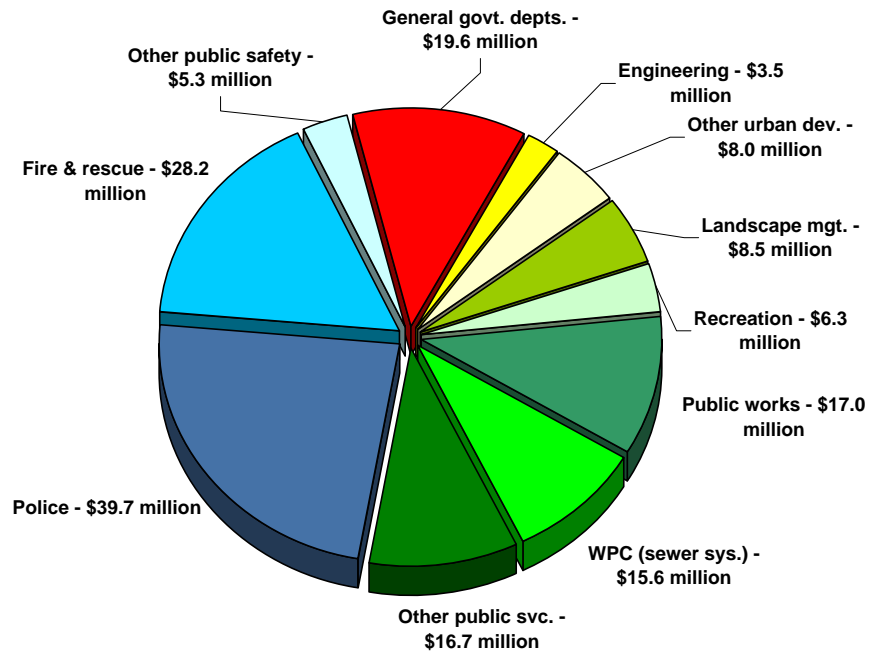


**City of Huntsville Spending
Fiscal Year 2011 Budget (\$297.5 million)
(not including transfers within city funds)**

Total City Spending Budget

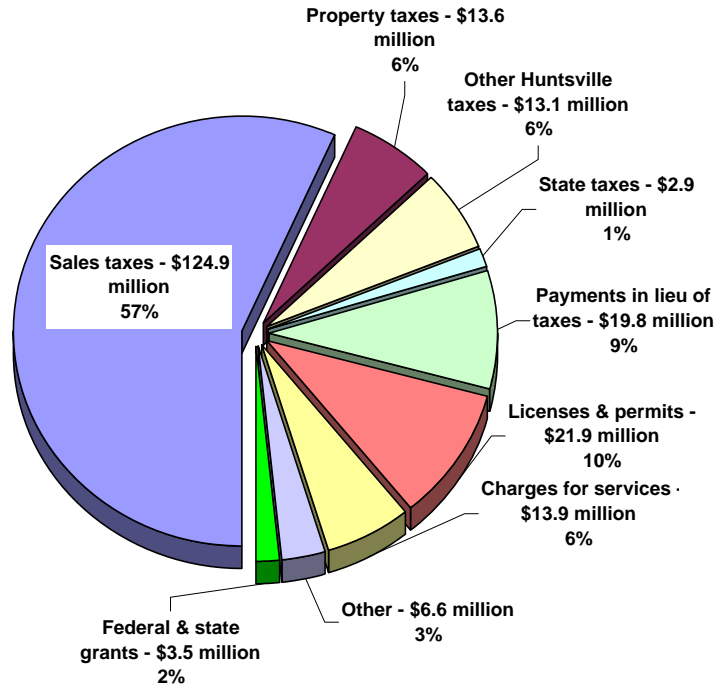


Budgets for Departmental Operations

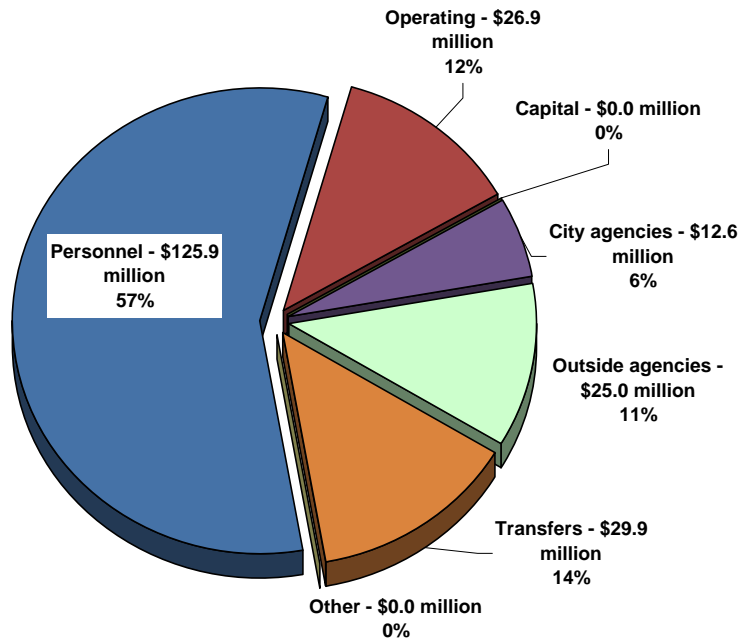


City of Huntsville General Fund Fiscal Year 2011 Budget (\$220.3 million)

General Fund Revenue



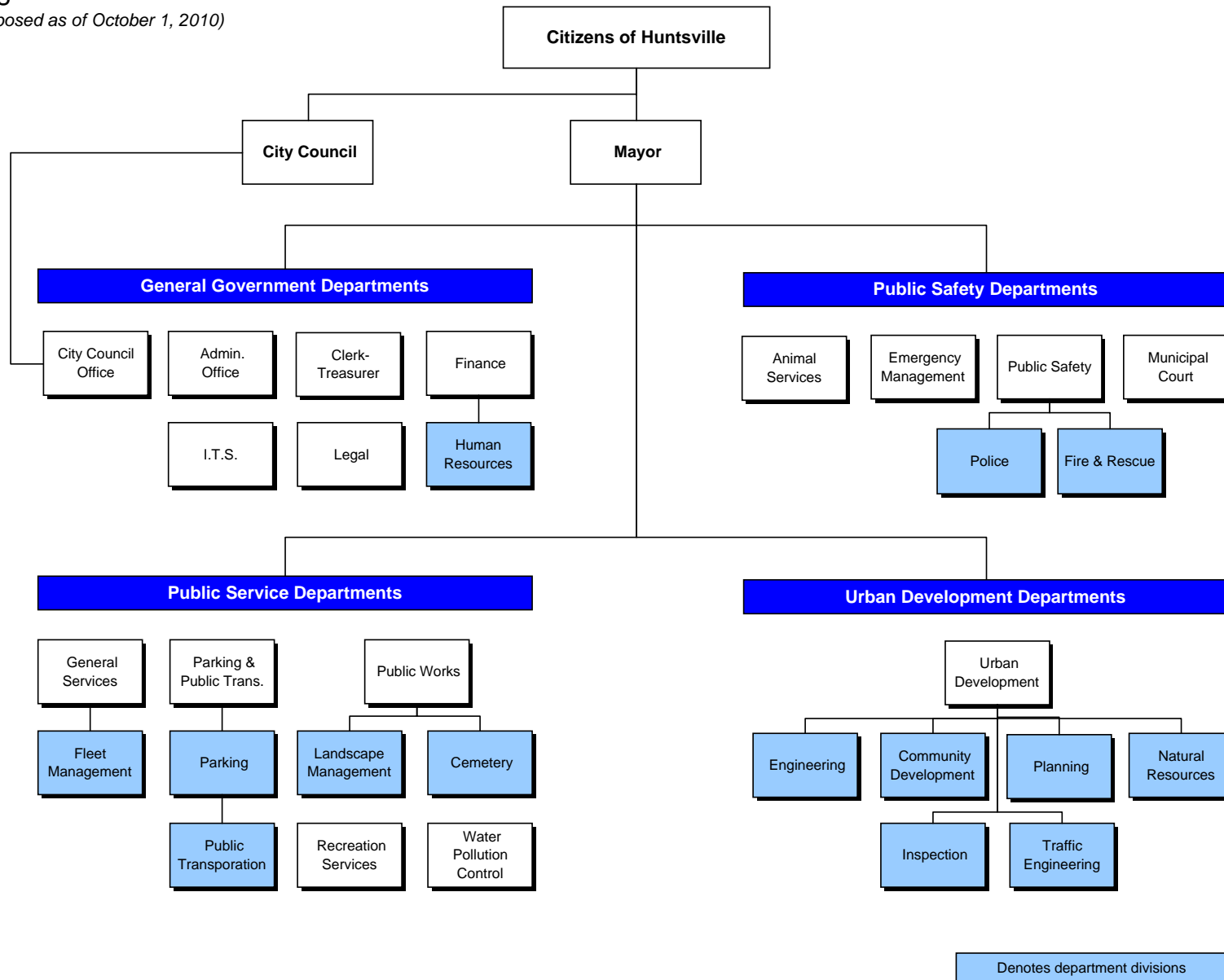
General Fund Spending



City of Huntsville

Organizational Structure

(proposed as of October 1, 2010)



City Employee Count - All Positions

The below data describes authorized positions, some of which may be vacant.

	Authorized This Year	Increases	Decreases	Authorized Next Year
General Government	149	7	7	149
Administration	15		2	13
City Council	10			10
Clerk-Treasurer	18			18
Finance	31	6	4	33
Human Resources	13			13
Information Technology Services	46			46
Legal	16	1	1	16
Public Safety	1,091	0	1	1,090
Animal Services	28			28
Emergency Management Agency	9			9
Fire & Rescue	377			377
Municipal Court	48			48
Police	629		1	628
Public Services	1,108	3	89	1,022
Cemetery	24		1	23
Fleet Services	52		3	49
General Services	90		11	79
Landscape Management	229		41	188
Parking	55	2	3	54
Public Transit	68			68
Public Works	287		30	257
Recreation Services	180	1		181
Water Pollution Control	123			123
Urban Development	198	0	0	198
Community Development	40			40
Engineering	47			47
Inspection	28			28
Natural Resources	7			7
Planning	43			43
Traffic Engineering	33			33
Total All Departments	2,546	10	97	2,459

Changes to City Employee Positions

All changes to the number of employee positions. The amount expected to be paid for each in 2011 is based on the projected hire dates.

Department	Action	Title	Purpose	Reg/ Temp.	Full/ Part	Grade	2011 Cost
General Services	Delete	Security Officer	General Reduction in Force	R	F	005	(33,286)
General Services	Delete	Security Officer	General Reduction in Force	R	F	005	(33,286)
General Services	Delete	Security Officer	General Reduction in Force	R	F	005	(33,286)
General Services	Delete	Security Officer Supv.	Transfer to Recreation Svc. Dept.	R	F	008	(47,806)
General Services Total							(336,158)
Recreation Services	Add	Security Officer Supv.	Transfer from General Services	R	F	008	47,806
Recreation Services Total							47,806
Administration	Delete	Compliance Coordinator	Transfer to Legal Department	R	F	016	(85,786)
Administration	Delete	Conts Adm & Ethics Offcr	Transfer to Finance Department	R	F	021	(141,916)
Administration Total							(227,702)
Legal	Add	Compliance Coordinator	Transfer from Administration	R	F	016	85,786
Legal	Delete	Consult Loss Ctrl/Clms Rep	General Reduction in Force	R	F	002	(23,720)
Legal Total							62,066
Finance	Add	Conts Adm & Ethics Offcr	Transfer from Administration	R	F	021	141,916
Finance	Delete	Admin. Aide to Dir of Finance	General Reduction in Force	R	F	012	(42,246)
Finance	Delete	Accountant III	Convert to part-time	R	F	016	(55,886)
Finance	Delete	Accountant III	Convert to part-time	R	F	016	(61,996)
Finance	Delete	Tax Revenue Supv.	Convert to part-time	R	F	016	(61,996)
Finance	Add	Accountant III	Convert from full-time	T	P	016	23,720
Finance	Add	Accountant III	Convert from full-time	T	P	016	36,660
Finance	Add	Accountant III	Convert from full-time	T	P	016	32,350
Finance	Add	Accountant IV	No funding attached - supervisory expansion	R	F	017	0
Finance	Add	Accountant IV	No funding attached - supervisory expansion	R	F	017	0
Finance Total							12,522
Parking	Delete	Parking Enforce Officer I	General Reduction in Force	R	F	008	(37,036)
Parking	Delete	Parking Ops Mgr	General Reduction in Force	R	F	017	(64,696)
Parking	Add	Parking Attendant Coord	New position	R	P	009	14,590
Parking	Delete	Parking Enforce Officer II	Convert to other position	R	F	010	(41,426)
Parking	Add	Lead Parking Enforce Officer	Convert from other position	R	F	009	39,876
Parking Total							(88,692)
Cemetery	Delete	Director of Cemeteries	General Reduction in Force	R	F	020	117,006
Cemetery Total							117,006

Summary of All Funds

The City, like other state and local governments, uses funds to separate its accounts into groups based on management needs, which are based on operating requirements, and to ensure and demonstrate compliance with various legal requirements.

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

The **Special Revenue Fund** of the City accounts for revenue sources that are legally restricted to expenditures for specific purposes according to state or federal law. This fund does not include federal and state grant revenues, which generally pertain to the operating activities of various city departments and are accounted for in the General Fund.

The **Capital Improvement Fund** of the City accounts for the cost of constructing a variety of public works projects and related debt service, and the cost of various City departments' capital spending activities. Financing is provided by general obligation debt, a transfer from the General Fund of approximately twenty-five percent of annual sales taxes, and interest revenue.

The **Water Pollution Control Fund** accounts for sanitary sewer services provided to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service.

	FY 2010 Budget	FY 2011 Budget	FY 2011 Change
Revenues			
General Fund	\$230,034,620	\$220,276,320	(\$9,758,300)
Special Revenue Fund	46,568,863	48,890,739	2,321,876
Capital Improvement Fund	44,518,835	21,760,433	(22,758,402)
Water Pollution Control Fund	44,752,300	34,564,600	(10,187,700)
Total including transfers	365,874,618	325,492,092	(40,382,526)
Expenditures			
General Fund	228,925,044	220,255,320	(8,669,724)
Special Revenue Fund	40,826,138	43,270,654	2,444,516
Capital Improvement Fund	36,919,315	26,403,924	(10,515,391)
Water Pollution Control Fund	43,960,824	31,452,005	(12,508,819)
Total including transfers	350,631,321	321,381,903	(29,249,418)
Net Revenues			
General Fund	1,109,576	21,000	(1,088,576)
Special Revenue Fund	5,742,725	5,620,085	(122,640)
Capital Improvement Fund	7,599,520	(4,643,491)	(12,243,011)
Water Pollution Control Fund	791,476	3,112,595	2,321,119
Total	\$15,243,297	\$4,110,189	(\$11,133,108)

Snapshot of General Fund Budget

General Fund Revenues - FY 2010 Budget	215,212,740
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Revenue changes related to proposed rate increases:

Animal services	185,000
Public safety alarm fees	205,000
Sanitation fees - \$2.00 monthly increase	1,056,000

Other revenue changes:

Sales tax - 2.0% growth rate	2,449,400
Parking revenue - scheduled increase	75,000
Recreation fees - scheduled increases	66,000
Building-related permits (2010 under budget)	(780,000)
Privilege licenses (no increase, estimated growth only)	1,699,000
All other changes	108,180

Total Revenue Change in 2011	5,063,580
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General Fund Revenues - FY 2011 Budget	220,276,320
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(percentage change over 2010)	2.4%
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Snapshot of General Fund Budget

General Fund Expenditures - FY 2010 Budget **228,924,701**

Service-related cost changes:

3-day week janitorial service	General Services	(155,208)
Park security	General Services	(173,894)
Ditch maintenance	Landscape Management	(142,525)
Leaf pickup	Landscape Management	(221,250)
	Public Works	(56,515)
Curb dressing	Landscape Management	(107,290)
Street sweeping	Public Works	(393,934)
Safety City	Municipal Court	(172,372)
		(1,422,988)

Personnel cost changes (not included above):

Reduction in overtime costs	(676,740)
Add one Parking department regular, part-time position	14,590
All other personnel cost changes (deleted positions, cost increases, etc.)	(855,754)
	(1,517,904)

Operating cost changes (not included above):

Add back 50% uniform allowances			280,510
Changes proposed by departments (beyond those specified above):	<u>Increases</u>	<u>Decreases</u>	<u>Net</u>
Administration	0	(15,010)	(15,010)
City Council	0	(4,750)	(4,750)
Clerk-Treasurer	0	(10,000)	(10,000)
Finance	0	(24,800)	(24,800)
Fire & Rescue	170,436	0	170,436
General Expenses	515,942	(548,185)	(32,243)
Human Resources	0	(103,800)	(103,800)
Inspection	15,000	(1,750)	13,250
ITS	330,635	(280,305)	50,330
Landscape Management	0	(57,464)	(57,464)
Legal	0	(7,300)	(7,300)
Natural Resources	0	(6,800)	(6,800)
Parking	0	(54,210)	(54,210)
Planning	7,000	(153,900)	(146,900)
Police	101,748	(48,832)	52,916
Public Transit	98,400	(148,630)	(50,230)
Public Works	0	26,060	26,060
Recreation Services	0	(69,100)	(69,100)
Traffic Engineering	0	(131,130)	(131,130)
	1,239,161	(1,639,906)	(120,235)

City agency reductions	(931,548)
Outside agencies reductions	(454,380)
Sales tax transfer to Huntsville City Schools	360,100
Sales tax transfer to Capital Improvement Fund	566,100
Transfer from Capital Improvement Fund (project cost reductions)	(6,300,000)
All other changes	1,151,172
Total Expenditure Change in 2011	(8,669,683)

General Fund Expenditures - FY 2011 Budget **220,255,018**

(percentage change over 2010) -3.8%

General Fund Revenues - Summary

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

General Fund revenues are categorized to illustrate the various types of revenues on which the City depends to finance operational activities accounted for in this fund. Revenues are further grouped by those that are recurring in nature and on which the City expects to finance recurring operational needs (some recurring grants are included in this group), and (2) those that are non-recurring or infrequent.

	FY 2009 Actual	FY 2010 Budget	FY 2011 Budget
Operating Revenues by Category			
Taxes & payments in lieu of taxes	\$170,014,637	\$171,234,900	\$174,322,200
Licenses & permits	22,216,727	21,033,700	21,907,600
Fines & forfeitures	3,387,696	3,127,700	3,158,900
Revenue from money & property	1,250,841	1,258,200	1,220,400
Charges for services	12,847,677	12,797,900	13,908,900
Other revenues	2,028,042	2,094,400	2,231,200
Operating grants	3,008,038	3,665,940	3,527,120
Total Operating Revenues	214,753,658	215,212,740	220,276,320
Non-Operating Revenues & Financing Sources			
	0	14,821,880	0
Total Revenue	\$214,753,658	\$230,034,620	\$220,276,320

General Fund Revenues - Detail by Account

	FY 2009 Actual	FY 2010 Budget	FY 2011 Change	FY 2011 Budget	FY 2011 % Change	
Operating Revenues						
1	Taxes & Payments in Lieu of Taxes	170,014,637	171,234,900	3,087,300	174,322,200	1.8%
2						
3	Huntsville-imposed	148,422,063	149,377,900	2,259,400	151,637,300	1.5%
4	Sales & use taxes	122,161,198	122,494,600	2,449,400	124,944,000	2.0%
5	Property	13,200,659	13,717,300	(97,300)	13,620,000	-0.7%
6	Rental & leasing	2,724,440	2,759,500	(76,100)	2,683,400	-2.8%
7	Liquor	2,238,761	2,077,000	0	2,077,000	0.0%
8	5% Lodging tax	3,928,468	4,095,000	0	4,095,000	0.0%
9	Lodging surcharge	977,675	1,010,000	0	1,010,000	0.0%
10	1% Lodging tax	785,693	807,200	0	807,200	0.0%
11	Gasoline	1,059,697	1,039,400	10,400	1,049,800	1.0%
12	Tobacco	1,345,472	1,377,900	(27,000)	1,350,900	-2.0%
13						
14	State-imposed	2,986,486	2,991,100	(66,700)	2,924,400	-2.2%
15	ABC Stores	60,196	60,200	(56,000)	4,200	-93.0%
16	Alabama Severance Tax	32,634	56,100	(28,500)	27,600	-50.8%
17	Beverage	1,763,041	1,725,400	57,800	1,783,200	3.3%
18	Corporate Shares	502,894	502,900	5,000	507,900	1.0%
19	Financial Institutions Excise	0	0	0	0	
20	State Liquor Sales	170,249	170,800	(9,700)	161,100	-5.7%
21	Tobacco	298,603	318,200	(36,900)	281,300	-11.6%
22	Wholesale Wine	158,869	157,500	1,600	159,100	1.0%
23						
24	Payments in Lieu of Taxes	18,606,088	18,865,900	894,600	19,760,500	4.7%
25	Housing Authority	0	0	0	0	
26	Hunts. Util. Electric System	10,595,126	10,807,900	1,191,200	11,999,100	11.0%
27	Hunts. Util. Gas System	3,580,667	3,459,500	181,200	3,640,700	5.2%
28	Hunts. Util. Water System	1,368,495	1,352,700	(47,200)	1,305,500	-3.5%
29	TVA	3,061,800	3,165,800	(431,400)	2,734,400	-13.6%
30	Miscellaneous	0	80,000	800	80,800	1.0%
31						
32	Licenses & Permits	22,216,727	21,033,700	873,900	21,907,600	4.2%
33						
34	Air Pollution Fees	30,470	31,000	300	31,300	1.0%
35	Automobile Licenses	747,596	716,300	7,200	723,500	1.0%
36	Blasting Permits	24,069	19,100	200	19,300	1.0%
37	Building Permits	2,018,309	2,135,400	(675,600)	1,459,800	-31.6%
38	Electrical Permits	432,804	450,800	(104,300)	346,500	-23.1%
39	Gas Permits	56,890	55,900	500	56,400	0.9%
40	Inspection Application Fees	1,921	48,000	(48,000)	0	-100.0%
41	Mechanical Permits	106,806	110,400	2,900	113,300	2.6%
42	Plumbing Permits	99,950	92,000	(8,900)	83,100	-9.7%
43	Privilege Licenses	18,638,975	17,314,600	1,699,000	19,013,600	9.8%
44	Privilege Licenses-Health Department	0	0	0	0	
45	Sign Permits	31,898	31,100	300	31,400	1.0%
46	Title V Air Pollution Permits	27,039	29,100	300	29,400	1.0%
47						
48	Fines & Forfeitures	3,387,696	3,127,700	31,200	3,158,900	1.0%
49						
50	Municipal Court Fines	1,959,485	1,894,600	18,900	1,913,500	1.0%
51	Parking Meter Fines	137,895	133,100	1,300	134,400	1.0%
52	Special Corrections Court Costs	1,290,316	1,100,000	11,000	1,111,000	1.0%

General Fund Revenues - Detail by Account

	FY 2009 Actual	FY 2010 Budget	FY 2011 Change	FY 2011 Budget	FY 2011 % Change	
53						
54	Revenue from Money & Property	1,250,841	1,258,200	(37,800)	1,220,400	-3.0%
55						
56	Aquatic Center	75,374	79,200	800	80,000	1.0%
57	Berachah Gym	8,150	5,400	100	5,500	1.9%
58	Brahan Spring Recreation Center	10,543	13,000	100	13,100	0.8%
59	Cavalry Hill Recreation Center	70	100	0	100	0.0%
60	Community Events	2,050	2,800	0	2,800	0.0%
61	Fern Bell Recreation Center	5,721	5,700	100	5,800	1.8%
62	Interest	374,929	358,700	(46,900)	311,800	-13.1%
63	Jaycees Community Building	29,200	28,000	300	28,300	1.1%
64	Lakewood Recreation Center	5,803	7,900	100	8,000	1.3%
65	Max Luther Drive Rec Center	10,465	10,600	100	10,700	0.9%
66	Merrimack Park Revenue	73,692	70,000	700	70,700	1.0%
67	Metro Rec Revenue	3,635	5,100	100	5,200	2.0%
68	Metro Sportsplex	110,402	121,700	1,200	122,900	1.0%
69	Natatorium	124,932	129,800	1,300	131,100	1.0%
70	Neighborhood Services	10,336	10,500	100	10,600	1.0%
71	Optimist Recreation Center	15,658	18,000	200	18,200	1.1%
72	Recreation Receipts	14,123	15,700	200	15,900	1.3%
73	Recreation Rev - Showers Ctr	101,604	102,000	1,000	103,000	1.0%
74	Recreation Rev - Showers Ctr Pool	35,470	36,000	400	36,400	1.1%
75	Rent	212,778	208,000	2,100	210,100	1.0%
76	Scruggs Recreation Center	10,013	13,800	100	13,900	0.7%
77	Soccer Prog Rev/Soccer Prog Imprv	0	0	0	0	
78	Stadium Receipts	10,000	10,000	100	10,100	1.0%
79	Westside Recreation Center&Gym	65	100	0	100	0.0%
80	Zone 1	2,615	2,400	0	2,400	0.0%
81	Zone 2	3,045	3,100	0	3,100	0.0%
82	Zone 3	168	600	0	600	0.0%
83	Zone 4	0	0	0	0	
84						
85	Charges for Services	12,847,677	12,797,900	1,111,000	13,908,900	8.7%
86						
87	Animal Services	504,282	512,000	139,000	651,000	27.1%
88	Cemetery Receipts	173,707	176,000	1,800	177,800	1.0%
89	Parking Meter Collections	154,118	154,900	1,500	156,400	1.0%
90	Parking Revenue	2,038,183	2,022,000	(89,300)	1,932,700	-4.4%
91	Police Report Fees	196,852	196,000	2,000	198,000	1.0%
92	Sanitation Fees	9,780,535	9,737,000	1,056,000	10,793,000	10.8%
93						

General Fund Revenues - Detail by Account

	FY 2009 Actual	FY 2010 Budget	FY 2011 Change	FY 2011 Budget	FY 2011 % Change
94 Other Revenues	2,028,042	2,094,400	136,800	2,231,200	6.5%
95					
96 Advanced Technology	0	0	0	0	
97 ALDOT R.O.W. Maintenance	100,000	100,000	1,000	101,000	
98 Background Investigation Fee	2,675	2,400	0	2,400	0.0%
99 Court Referral Officer	101,214	120,000	1,200	121,200	1.0%
100 Defensive Driving Fees	108,771	112,300	(29,200)	83,100	-26.0%
101 Drug Testing	13,102	13,400	100	13,500	0.7%
102 Electronic Monitoring	1,670	2,500	0	2,500	0.0%
103 Highway Intoxication Fees	21,515	21,800	200	22,000	0.9%
104 Highway Intoxication II	95,612	96,900	1,000	97,900	1.0%
105 Huntsville City Schools-SRO Payment	1,000,000	1,000,000	0	1,000,000	0.0%
106 Level 1 Or Youth And Juvenile	395	(100)	200	100	-200.0%
107 Level II Or Spanish Version	180	200	0	200	0.0%
108 Maps And Zoning	41,225	42,000	(13,100)	28,900	-31.2%
109 Miscellaneous	109,106	106,500	1,100	107,600	1.0%
110 Muni Crt/Safety City Fees	1,310	800	0	800	0.0%
111 Muni. Court Misc.	5,725	5,800	100	5,900	1.7%
112 Police Dept. Alarm Fees	33,195	34,000	205,300	239,300	603.8%
113 Returned Check Charge	8,827	8,400	100	8,500	1.2%
114 Serious Traffic Offenders	24,900	24,000	200	24,200	0.8%
115 Supervised Probation	5,900	5,600	100	5,700	1.8%
116 Transit Advertising	14,673	28,100	(20,800)	7,300	-74.0%
117 Transit Campus Shuttle	12,240	25,000	300	25,300	1.2%
118 Transit Handi-Ride Fares	124,442	125,000	1,300	126,300	1.0%
119 Transit Madison City Dispatch Revenue	25,000	37,500	400	37,900	1.1%
120 Transit MHC Handi-Ride Contract	21,680	23,000	(3,300)	19,700	-14.3%
121 Transit Non-FTA Revenue	5,001	6,000	100	6,100	1.7%
122 Transit Shuttle Fares	147,324	151,000	(9,500)	141,500	-6.3%
123 Work Furlough	2,360	2,300	0	2,300	0.0%
124					
125 Operating Grants	3,008,038	3,665,940	(138,820)	3,527,120	-3.8%
126					
127 Police - COPS	0	690,440	0	690,440	0.0%
128 Fire & Rescue - SAFER	0	919,000	(138,820)	780,180	-15.1%
129 Natural Resources - EPA	199,971	160,000	0	160,000	0.0%
130 Planning - DOT	249,799	223,000	0	223,000	0.0%
131 EMA - Various	301,131	273,500	0	273,500	0.0%
132 Public Transit - FTA	2,257,137	1,400,000	0	1,400,000	0.0%
133					
134 Total Operating Revenues	214,753,658	215,212,740	5,063,580	220,276,320	2.4%
135					
136 Non-Operating Revenues & Financing Sources	0	14,821,880	0	0	
137					
138					
149 Fund balance contingency transfer	0	14,821,880	0	0	
150					
151 Total Revenue	\$214,753,658	\$230,034,620	\$5,063,580	\$220,276,320	

General Fund Expenditures - Summary

	FY 2010 Budget	FY 2011 Budget
Departmental Expenditures - see details		
General government functions	\$20,043,574	19,639,955
Public safety functions	73,547,552	73,139,190
Public service functions	50,363,838	48,613,864
Urban development functions	11,951,368	11,452,196
Total Departmental	155,906,332	152,845,205
City of Huntsville Agency Appropriations - see details		
Discretionary	9,420,500	8,488,952
Municipal Justice & Public Safety Center costs	3,234,963	4,077,165
Total City Agency Appropriations	12,655,463	12,566,117
Special Appropriations - see details		
Discretionary	4,667,650	4,213,270
Contractual	250,000	250,000
Municipal Justice & Public Safety Center costs	1,414,839	2,100,000
From Restricted Revenues	18,039,700	18,399,800
Total Special Appropriations	24,372,189	24,963,070
Transfers and Other - see details		
Community Development Fund - code enforcement	1,050,000	1,050,000
Community Development Fund - administration	300,000	300,000
State Gasoline Tax Fund (7 cent)	1,028,000	1,154,300
Capital Improvement Fund	27,096,000	21,362,100
Debt Service Fund	2,887,020	3,270,028
Post-Retirement Benefits Trust	2,800,000	2,744,500
Designated Fund Balance - Tourism	0	0
Special Budgetary Reserves	830,000	0
Total Transfers	35,991,020	29,880,928
Total Expenditures	\$228,925,004	220,255,320

General Fund Departmental Expenditures

Note: The below figures include operating and non-operating grants, which may affect comparisons if grants are not recurring.

Department/Division	<u>Personnel</u>		<u>Operating</u>		<u>Capital & Debt Service</u>		<u>Total</u>	
	FY 2010 Budget	FY 2011 Budget	FY 2010 Budget	FY 2011 Budget	FY 2010 Budget	FY 2011 Budget	FY 2010 Budget	FY 2011 Budget
General Government	\$12,678,934	\$12,421,638	\$7,252,205	\$7,204,867	\$112,435	\$13,450	\$20,043,574	\$19,639,955
Administration	1,501,210	1,288,788	45,350	36,840	19,950	13,450	1,566,510	1,339,078
City Council	521,910	437,344	33,530	28,780	0	0	555,440	466,124
Clerk-Treasurer	1,148,628	1,189,578	155,240	145,240	0	0	1,303,868	1,334,818
Finance	2,289,570	2,323,622	254,370	234,370	0	0	2,543,940	2,557,992
General Expenses	1,680,000	1,714,000	3,276,370	3,331,812	92,485	0	5,048,855	5,045,812
Human Resources	692,970	638,270	339,590	235,790	0	0	1,032,560	874,060
Information Technology Services	3,324,810	3,297,010	3,084,355	3,135,935	0	0	6,409,165	6,432,945
Legal	1,519,836	1,533,026	63,400	56,100	0	0	1,583,236	1,589,126
Public Safety	69,296,072	68,488,278	4,251,480	4,650,912	0	0	73,547,552	73,139,190
Animal Services	1,450,966	1,436,576	174,640	178,140	0	0	1,625,606	1,614,716
Emergency Management Agency	701,394	627,684	56,650	56,650	0	0	758,044	684,334
Fire & Rescue	27,344,816	27,034,056	877,520	1,119,856	0	0	28,222,336	28,153,912
Municipal Court	2,949,116	2,782,824	193,090	178,120	0	0	3,142,206	2,960,944
Police	36,849,780	36,607,138	2,949,580	3,118,146	0	0	39,799,360	39,725,284
Public Services	35,776,918	34,365,302	14,536,920	14,248,562	50,000	0	50,363,838	48,613,864
Cemetery	792,682	634,656	63,100	64,225	0	0	855,782	698,881
Fleet Services	2,064,810	2,909,144	120,580	192,230	0	0	2,185,390	3,101,374
General Services	3,677,874	3,388,956	4,795,590	4,770,290	0	0	8,473,464	8,159,246
Landscape Management	7,295,144	6,587,902	2,014,970	1,942,376	0	0	9,310,114	8,530,278
Parking	1,360,918	1,337,786	349,820	300,455	0	0	1,710,738	1,638,241
Public Transit	2,319,484	2,200,264	913,780	919,670	50,000	0	3,283,264	3,119,934
Public Works	12,473,316	11,615,148	5,587,670	5,433,481	0	0	18,060,986	17,048,629
Recreation Services	5,792,690	5,691,446	691,410	625,835	0	0	6,484,100	6,317,281
Urban Development	10,888,258	10,653,816	1,063,110	798,380	0	0	11,951,368	11,452,196
Engineering	3,434,952	3,376,396	89,480	91,280	0	0	3,524,432	3,467,676
Inspection	1,881,048	1,794,998	105,870	121,270	0	0	1,986,918	1,916,268
Natural Resources	633,302	639,982	43,600	36,800	0	0	676,902	676,782
Planning	2,774,588	2,757,468	381,000	234,500	0	0	3,155,588	2,991,968
Traffic Engineering	2,164,368	2,084,972	443,160	314,530	0	0	2,607,528	2,399,502
Total	\$128,640,182	\$125,929,034	\$27,103,715	\$26,902,721	\$162,435	\$13,450	\$155,906,332	\$152,845,205

General Fund City Agency Appropriations

These organizations were established by the city council, are operated by boards appointed by the city, and are largely dependent on the city for financial support.

	FY 2010 Budget	FY 2011 Budget
DISCRETIONARY APPROPRIATIONS		
Alabama Constitution Village Board	653,400	588,060
Burritt Museum Board	436,400	392,760
Human Relations Commission of Huntsville	1,000	900
Huntsville Beautification Committee	4,900	4,410
Huntsville Museum of Art Board	627,200	564,480
Huntsville Public Library Board	3,685,500	3,316,950
Huntsville/Madison County Convention and Visitors Bureau	1,483,200	1,334,900
Tennis Center Board of Control	205,700	185,130
Von Braun Center - Capital	300,000	300,000
Von Braun Center - Operating	2,023,200	1,801,362
Subtotal	9,420,500	8,488,952
CONTRACTUAL APPROPRIATIONS		
Public Building Authority	2,134,963	2,125,762
Additional debt service resulting from 2002-2005 jail expansion. Money provided by revenues originally used to operate city jail.		
Public Building Authority	0	840,403
Additional debt service 2010A warrants		
Public Building Authority	1,100,000	1,111,000
1996 court costs levied and earmarked for original PBA lease payment.		
Total City Agencies	12,655,463	12,566,117

General Fund Special Appropriations

These organizations were established and are operated independent of the city.

	FY 2010 Budget	FY 2011 Budget
DISCRETIONARY APPROPRIATIONS		
Boys & Girls Clubs of North Alabama (non Comm. Dev. Share)	48,700	43,830
Business Technology Development Center, Inc. ("BizTech")	97,500	87,750
Chamber of Commerce of Huntsville/Madison Co. (contract)	243,700	219,330
Chamber of Commerce Development Account	14,600	13,140
Circle Project	29,200	26,280
Community Action Agency	97,500	87,750
HEALS, Inc.	24,400	21,960
Huntsville Child Care Center, Inc.	14,600	13,140
Huntsville Community Watch Association	23,900	21,510
Huntsville Jaycees	2,400	2,160
Huntsville Sports Commission	243,700	219,330
Huntsville Symphony Orchestra	43,900	39,510
Huntsville/Madison County Health Department	1,483,000	1,334,700
Huntsville/Madison County Rescue Squad, Inc.	4,800	4,320
Huntsville-Madison County Botanical Gardens, Inc.	238,200	214,380
Huntsville-Madison County Senior Center, Inc.	380,200	342,180
Interfaith Mission Service 1st Stop	48,700	43,830
International Services Council of Hsv./Madison County	29,200	26,280
Legal Services Alabama	19,500	17,550
L.I.F.T. Housing, Inc.	12,450	11,210
Madison County Mental Retardation Board, Inc.	39,000	35,100
Meadow Hills Initiative, Inc.	4,400	3,960
Mental Health Board, Inc. (Mental Health Center)	848,200	763,380
Neaves Center for Children	123,800	123,800
North Alabama African American Chamber of Commerce	24,400	21,960
North Alabama Science Museum (Sci-Quest)	146,200	131,580
Partnership for Drug Free Community, Inc.	51,700	46,530
Second Mile Development, Inc.	24,400	21,960
The Arts Council, Inc.	154,000	138,600
The Land Trust of Huntsville and North Alabama, Inc.	67,300	60,570
United Cerebral Palsy of Huntsville & Tennessee Valley, Inc.	34,100	30,690
U.S. Space & Rocket Center Foundation	50,000	45,000
Subtotal	4,667,650	4,213,270
CONTRACTUAL APPROPRIATIONS		
Huntsville Hospital psychiatric care agreement	150,000	150,000
Madison County Commission Res. 01-294 to provide MCC \$50,000 annually for life of TIF 1 Res. 01-436 to provide MCC \$50,000 annually for life of TIF 3	100,000	100,000
SALES TAX APPROPRIATIONS		
Huntsville Board of Education Ord. 89-530 designating 12.5% of sales taxes to HBOE	18,006,700	18,366,800
JOINT JAIL APPROPRIATIONS		
Madison County Commission Res. 02-478 establishing annual operating assistance payment to MCC from 2003 - 2010 pursuant to Intergovernmental Jail Agreement. Money provided by revenues originally used to operate city jail.	1,414,839	2,100,000
LEASE REVENUE APPROPRIATIONS		
Huntsville Board of Education Res. 97-566 earmarking Williams/Church St. ground lease revenue for schools	33,000	33,000
Total Special Appropriations	24,372,189	24,963,070

General Fund - Transfers and Other

Transfers from the General Fund to other City funds are made because certain General Fund revenues are spent for specific purposes, but not in the General Fund. Some transfers are required by the earmarking requirements of city council ordinances.

	2010 Budget	2011 Budget
From General Revenues:		
Community Development Fund 60% of costs of enforcing city code incurred by CD department.	1,050,000	1,050,000
Community Development Fund Transfer of CD department administrative costs in exchange for CD assuming City appropriations of CD-qualifying agencies (beginning in 2007)	300,000	300,000
Post-Retirement Benefits Trust The City's post-retirement medical benefits are paid from a special trust that has been established to accumulate resources for future benefits. The General Fund must contribute an actuarially-determined amount each year to pay for current costs and meet future benefit obligations.	2,800,000	2,744,500
State Gasoline Tax Fund (7 cent) The City pays the cost of lighting City streets from State gas tax revenues, which have decreased in recent years due to distribution formula adjustments. The City must transfer sufficient money to pay the shortfall in the fund.	1,028,000	1,154,300
Debt Service Fund 2007B warrants issued for the purchase of fire trucks	575,136	530,014
From Restricted Revenues:		
Sales Taxes - Capital Improvement Fund Ord. 89-530 restricting 23.1% of sales tax for Capital Improvement Fund	27,096,000	21,362,100
Liquor & 5% Lodging Taxes - Debt Service Fund 1996 ordinance restricting for VBC South Hall Debt Service for 25 years	1,522,000	1,522,000
Liquor & 5% Lodging Taxes - Debt Service Fund 2007A warrants for VBC improvements (2007 - 2026)	204,340	203,378
Liquor & 5% Lodging Taxes - Debt Service Fund 2010B warrants for VBC improvements (Liquor & lodging taxes paid to VBC reduced by amount of debt service)	0	427,380
1% Lodging Taxes - Debt Service Fund Ord. 03-240 restricting for recreation purposes.	485,544	487,256
Liquor & 5% Lodging Taxes - Debt Service Fund 2005-2024 agreement with Alabama Constitution Village Board to retire \$1.2 million obligation	100,000	100,000
Special Budgetary Reserves Special reserves for future expenditures	830,000	0
Total Transfers	35,991,020	29,880,928

Special Revenue Fund

Revenue sources, while both state and city-enacted, are restricted by state law for specific purposes

	Revenues		Expenditures	
	2010 Budget	2011 Budget	2010 Budget	2011 Budget
Restricted Accounts:				
6.5 Mill Property Tax				
Property tax	13,717,300	13,620,000		
Debt Service Fund			13,717,300	13,620,000
6.5 Mill School Property Tax				
Property tax	16,263,500	16,148,000		
Debt Service Fund			13,683,111	15,287,214
Huntsville Board of Education			3,413,369	3,638,600
State Gasoline Tax - 4 cent/5cent				
Gasoline tax	1,250,000	1,262,500		
Fund balance				
Repair & maintenance of streets			1,250,000	1,262,500
State Gasoline Tax - 7 cent				
Gasoline tax	1,820,000	1,838,200		
State inspection fee	52,000	52,500		
Transfer from the General Fund	1,028,000	1,154,300		
Lighting public rights-of-way			2,900,000	3,045,000
TIF 2 (a)				
Property tax	861,701	881,409		
Debt service			1,151,002	1,210,650
TIF 3				
Property tax	8,500,000	10,800,000		
Debt service			2,150,908	1,767,569
TIF 3A (a)				
Property tax	1,927,000	1,927,000		
Debt service			638,074	1,518,947
TIF 4 (a)				
Property tax	1,149,362	1,206,830		
Debt service			1,922,374	1,920,174
Total	46,568,863	48,890,739	40,826,138	43,270,654

(a) TIFs will borrow as needed from the Capital Improvement Fund until TIF revenues are sufficient to meet

Water Pollution Control Fund

The WPC department is accounted for as a business-type activity

	2010 Budget	2011 Budget
Revenues		
Charges for Services	33,252,300	34,564,600
Proceeds from debt	11,500,000	0
Total	44,752,300	34,564,600
Expenditures		
Personnel	6,965,068	6,981,798
Operating	5,182,300	4,701,635
Capital	15,320,000	3,949,000
Debt Service	16,493,456	15,819,572
Total	43,960,824	31,452,005

**City of Huntsville
Capital Improvement Plan**

2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

Summary

Revenue

Transfer from General Fund	\$21,362,200	\$22,639,400	\$24,128,200	\$25,828,800	\$27,741,300	\$29,966,200	\$32,503,500	\$33,153,600	\$33,816,600	\$34,493,000
Debt issued, net of costs	0	46,258,000	0	6,460,000	65,823,000	0	0	38,250,000	0	0
Lease revenue	398,333	485,000	485,000	485,000	485,000	485,000	311,667	225,000	225,000	225,000
ALDOT Agreement	0	15,000,000	0	0	0	0	0	0	0	0
Alabama Trust Fund	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0
Total Revenue	21,760,533	84,382,400	24,613,200	32,773,800	94,049,300	30,451,200	32,815,167	71,628,600	34,041,600	34,718,000

Projects

Streets and bridges	4,700,000	28,163,000	8,595,000	25,100,000	36,773,000	23,150,000	6,150,000	43,250,000	6,750,000	6,750,000
Drainage	2,950,000	2,350,000	3,350,000	3,350,000	9,350,000	3,600,000	3,600,000	8,600,000	3,800,000	3,800,000
Sidewalks	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Economic development	1,500,000	16,500,000	1,800,000	1,500,000	1,500,000	500,000	500,000	500,000	500,000	500,000
Recreation	1,535,000	6,535,000	3,535,000	3,535,000	4,385,000	1,910,000	15,910,000	4,360,000	1,860,000	1,860,000
Community projects	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,300,000	300,000	300,000
Public safety	1,940,000	40,000	40,000	40,000	3,140,000	40,000	40,000	40,000	40,000	40,000
Other	0	0	0	0	0	0	0	0	0	0
Total Projects	13,225,000	54,188,000	17,920,000	34,125,000	55,748,000	29,800,000	26,800,000	60,350,000	13,550,000	13,550,000

Debt service

Debt service on warrants - Capital Fund	24,379,924	26,290,297	25,916,258	25,905,747	30,925,961	24,562,573	24,562,702	26,108,355	27,645,437	24,833,457
Less 6.5 Mill Taxes	(13,620,000)	(15,041,000)	(16,181,000)	(16,610,000)	(17,108,000)	(17,621,000)	(18,150,000)	(18,695,000)	(19,256,000)	(19,834,000)
Net Debt Service	10,759,924	11,249,297	9,735,258	9,295,747	13,817,961	6,941,573	6,412,702	7,413,355	8,389,437	4,999,457

PBA Lease (Capital Fund portion)

	1,309,000	1,309,000	1,309,000	1,309,000	1,309,000	1,309,000	1,309,000	1,309,000	1,309,000	1,309,000
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TIF Reserves

TIF 2-Huntsville High project	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
TIF 3A	150,000	150,000	150,000	0	0	0	0	0	0	0
TIF 4	800,000	1,000,000	1,000,000	1,000,000	0	0	0	0	0	0
Total Reserves	1,110,000	1,310,000	1,310,000	1,160,000	160,000	160,000	160,000	160,000	160,000	160,000

Total Expenditures

	26,403,924	68,056,297	30,274,258	45,889,747	71,034,961	38,210,573	34,681,702	69,232,355	23,408,437	20,018,457
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Net

	(4,643,391)	16,326,103	(5,661,058)	(13,115,947)	23,014,339	(7,759,373)	(1,866,535)	2,396,245	10,633,163	14,699,543
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Beginning Balance

	15,091,880	10,448,489	26,774,592	21,113,534	7,997,587	31,011,926	23,252,553	21,386,018	23,782,263	34,415,426
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Prior Year Surplus (Deficit)

	0	0	0	0	0	0	0	0	0	0
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Ending Balance

	\$10,448,489	\$26,774,592	\$21,113,534	\$7,997,587	\$31,011,926	\$23,252,553	\$21,386,018	\$23,782,263	\$34,415,426	\$49,114,969
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City of Huntsville												
Changes to the Capital Improvement Plan												
Fiscal Years 2011 - 2020												
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total	
1	All Accounts											1
2												2
3	Beginning cash balance changes											3
4	4,221,880										4,221,880	4
5												5
6	Revenue changes											6
7	(53,800)	(54,600)	(55,800)	(57,200)	(58,700)	(59,800)	(60,500)	(61,400)	(63,400)	(64,000)	(589,200)	7
8	(86,667)					260,000	86,667				260,000	8
9	ALDOT project sharing (see below)											9
10	(7,500,000)	(6,800,000)	(5,900,000)	(4,800,000)	(3,500,000)	(1,900,000)					(30,400,000)	10
11		(242,000)			11,323,000			(6,750,000)			4,331,000	11
12		(900,000)		(100,000)	(1,100,000)			(900,000)			(3,000,000)	12
13												13
14	Debt service changes											14
15	1,025,076	991,703	999,742	2,778,253	316,039	(140,573)	(138,702)	132,645	406,563	405,543	6,776,289	15
16	(605,000)	290,000	884,000	747,000	658,000	562,000	460,000	351,000	233,000	107,000	3,687,000	16
17												17
18	Project changes											18
19	Mayor Battle-directed changes:											19
20		1,000,000									1,000,000	20
21	1,500,000										1,500,000	21
22	3,470,000										3,470,000	22
23			(150,000)								(150,000)	23
24	(1,000,000)										(1,000,000)	24
25	775,000										775,000	25
26		1,000,000									1,000,000	26
27								1,000,000			1,000,000	27
28		1,000,000	1,905,000								2,905,000	28
29	1,000,000		150,000		1,500,000						2,650,000	29
30	ALDOT project sharing changes:											30
31		3,350,000				5,000,000					8,350,000	31
32		(1,000,000)				(5,000,000)					(4,000,000)	32
33		4,500,000									4,500,000	33
34		(6,850,000)									(6,850,000)	34
35		(15,000,000)									(15,000,000)	35
36		(1,000,000)									(1,000,000)	36
37		3,300,000									3,300,000	37
38		(3,300,000)									(3,300,000)	38
39		(2,850,000)									(2,850,000)	39
40		4,000,000									4,000,000	40
41		(150,000)									(150,000)	41
42	2,050,000	1,950,000	1,700,000	1,200,000	800,000	500,000	200,000				8,400,000	42
43	79,000	179,000	79,000	79,000	29,000	29,000	29,000	29,000	29,000	29,000	590,000	43
44												44
45	550,000	350,000	350,000	(1,000,000)							250,000	45
46												46
47	5,425,489	(1,235,897)	(38,058)	(1,152,947)	9,967,339	(749,373)	576,465	(6,198,755)	605,163	477,543	7,676,969	47
48												48
49	5,425,489	4,189,592	4,151,534	2,998,587	12,965,926	12,216,553	12,793,018	6,594,263	7,199,426	7,676,969	7,676,969	49
50												50
51	5,023,000	22,585,000	16,962,000	4,999,000	18,046,000	11,036,000	8,593,000	17,188,000	27,216,000	41,438,000	41,438,000	51
52												52
53	10,448,489	26,774,592	21,113,534	7,997,587	31,011,926	23,252,553	21,386,018	23,782,263	34,415,426	49,114,969	49,114,969	53

\$13,150,000 reduction

\$15,000,000 in projects cut that will now be funded by ALDOT. Martin Road on Redstone added.

no effect

**City of Huntsville
Capital Improvement Plan**

2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

Annual Funding

TRANSFER FROM GENERAL FUND

23.1% of total sales tax in the General Fund is transferred to the Capital Fund each year.

Rate of growth	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Full allocation	28,862,200	29,439,400	30,028,200	30,628,800	31,241,300	31,866,200	32,503,500	33,153,600	33,816,600	34,493,000	
Adjustments retained by General Fund	(7,500,000)	(6,800,000)	(5,900,000)	(4,800,000)	(3,500,000)	(1,900,000)	0	0	0	0	
Amount	21,362,200	22,639,400	24,128,200	25,828,800	27,741,300	29,966,200	32,503,500	33,153,600	33,816,600	34,493,000	

6.5 MILL PROPERTY TAX

6.5 Mill Tax proceeds are restricted for debt service. This amount reduces the debt service paid by the Capital Fund.

Rate of growth	-0.7%	2.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Amount	13,620,000	15,041,000	16,181,000	16,610,000	17,108,000	17,621,000	18,150,000	18,695,000	19,256,000	19,834,000

BIG SPRINGS PARTNERS, INC. LEASE

The City purchased the Holiday Inn Select Hotel land in 2006. Big Springs Partners, Inc. is leasing the property for 10 years, which pays interest on the related debt.

Amount	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
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EMBASSY SUITES PARKING GARAGE LEASE

The City began receiving an annual payment for 25 years on 10/1/06. This payment is used to pay for the portion of the VBC-Summitt garage expansion not paid with other funds.

Amount	173,333	260,000	260,000	260,000	260,000	260,000	86,667	0	0	0
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ALDOT - MARTIN ROAD AGREEMENT

ALDOT will provide funding for local street projects so that the City can fund Martin Road Improvements on Redstone Arsenal

Amount	0	15,000,000	0	0	0	0	0	0	0	0
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**City of Huntsville
Capital Improvement Plan**

		2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Project Details	<u>Funding</u>										
Street Construction											
Airport Road - ALDOT	Annual		1,000,000				5,000,000				
Balch Road Ph II	Annual			400,000		3,950,000					
Beadle Lane	Debt		4,575,000								
Capshaw Road Ph I	Debt		300,000		2,200,000	3,800,000	2,100,000				
Capshaw Road Ph I	Annual			500,000							
Capshaw Road Ph II	Debt								10,000,000		
Downtown Gateway Road	Annual				4,550,000						
Garth Road Widening	Debt					3,600,000					
Green Mountain Road	Debt						3,000,000				
Greenbriar Road Ph 2	Annual		300,000	1,250,000	3,000,000						
Greenbriar Road Ph 3	Debt		200,000			3,000,000	7,200,000				
Greenbriar Road Ph 4	Debt								10,000,000		
Martin Road	Annual	1,000,000									
Martin Road - ALDOT	Annual		6,850,000								
Martin Road	Debt			150,000	8,000,000						
McDonald Boulevard	Debt								1,500,000		
Northern Bypass	Debt			600,000							
Old Highway 20 Ph1	Debt		1,188,000								
Old Madison Pike - ALDOT	Annual		1,000,000								
Old Madison Pike Pedestrian Bridge	Debt		800,000								
Old Monrovia Road - ALDOT	Annual		3,300,000								
Slaughter Road Ph 1 - ALDOT	Annual		2,850,000								
Slaughter Road Ph 2	Debt		150,000						3,000,000		
Swancott Road	Debt		400,000			5,250,000			6,000,000		
Wall Triana Highway Ph I	Debt			400,000		3,623,000					
Whitesburg Dr	Annual			400,000	1,050,000						
Zierdt Road Ph I	Debt		1,000,000								
Zierdt Road Ph II	Debt				1,800,000	3,500,000					
Other Street Projects											
STP 20% Match	Debt	600,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Repair & Reconst 2-Ln	Debt	500,000	500,000	895,000		1,000,000	500,000	500,000	500,000	500,000	500,000
Street Resurfacing, Non-local	Annual	3,050,000	3,200,000	3,200,000	3,200,000	3,500,000	3,500,000	3,500,000	3,750,000	3,750,000	3,750,000
Street Resurfacing, Reduction	Annual	(2,050,000)	(1,950,000)	(1,700,000)	(1,200,000)	(800,000)	(500,000)	(200,000)			
Street Maintenance	Annual	500,000	500,000	500,000	500,000	500,000	500,000	500,000	750,000	750,000	750,000
Traffic Improvements											
Annual Traffic Improvement Program	Annual	700,000	700,000	700,000	700,000	700,000	700,000	700,000	600,000	600,000	600,000
Traffic Calming	Annual	200,000	200,000	200,000	200,000						
Controllers & LED Upgrades	Annual	200,000	200,000	200,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000
Bridge Rehab. & Replacement											
Annual Bridge Program	Annual		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Franklin, Madison Gallatin Bridge Replacement	Debt					4,000,000					
Hobbs Island Bridge Replacement	Annual								6,000,000		
Total Streets/Traffic/Bridges		4,700,000	28,163,000	8,595,000	25,100,000	36,773,000	23,150,000	6,150,000	43,250,000	6,750,000	6,750,000

**City of Huntsville
Capital Improvement Plan**

		2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Drainage											
Drainage Prioritized Projects	Debt	1,500,000									
Drainage Prioritized Projects	Annual		1,500,000	1,500,000	1,500,000	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Drainage Maintenance	Annual	250,000	250,000	250,000	250,000	500,000	500,000	500,000	500,000	500,000	500,000
Annual improvements program	Debt	1,000,000	400,000								
Annual improvements program	Annual			1,400,000	1,400,000	1,800,000	1,400,000	1,400,000	1,400,000	1,600,000	1,600,000
Watershed Study/Improvements	Annual	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Brogan Branch	Annual					4,850,000					
Huntsville Spring Branch	Annual							5,000,000			
Total Drainage		2,950,000	2,350,000	3,350,000	3,350,000	9,350,000	3,600,000	3,600,000	8,600,000	3,800,000	3,800,000
Sidewalks											
Sidewalk Projects-Engineering	Debt	200,000									
Sidewalk Projects-Engineering	Annual		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Sidewalk Projects-PWS	Annual	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Sidewalks		300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Economic Development											
General Projects	Annual	1,000,000	1,000,000	1,300,000	1,000,000	1,000,000					
Martin Road - Redstone Arsenal	Debt		15,000,000								
Downtown Redevelopment											
Streetscape Improvements	Debt	500,000									
Streetscape Improvements	Annual		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Total Economic Development		1,500,000	16,500,000	1,800,000	1,500,000	1,500,000	500,000	500,000	500,000	500,000	500,000
Recreation											
Goldsmith-Schiffman Sanctuary	Annual	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Greenways/Bike Paths	Annual	500,000	500,000	500,000	500,000	600,000	600,000	600,000	600,000	600,000	600,000
Hays Preserve	Annual	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
McDonnell School Recr. Facility	Annual		750,000								
New Natatorium	Debt					500,000		12,000,000	2,500,000		
Open Space Acquisition	Debt	500,000	500,000	500,000	500,000	600,000	600,000	600,000	600,000	600,000	600,000
Other Recreation Facilities	Debt		3,910,000								
Playground Equipment	Annual	100,000	100,000	100,000	100,000	100,000	125,000	125,000	75,000	75,000	75,000
Recreation Center	Debt					2,000,000					
Recreation Center	Annual							2,000,000			
Recreation Facilities Maintenance	Annual	125,000	125,000	125,000	125,000	200,000	200,000	200,000	200,000	200,000	200,000
Recreation Facilities-East	Debt		340,000								
Recreation Prioritized Projects	Annual	225,000	225,000	225,000	225,000	300,000	300,000	300,000	300,000	300,000	300,000
Sports Complex-West	Annual			2,000,000							
Sports Complex-West	Annual				2,000,000						
Total Recreation		1,535,000	6,535,000	3,535,000	3,535,000	4,385,000	1,910,000	15,910,000	4,360,000	1,860,000	1,860,000

**City of Huntsville
Capital Improvement Plan**

		2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Community Projects											
Library Book Purchases	Annual	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Neighborhood Revitalization	Annual								3,000,000		
Comm. Dev. HOME Program	Annual	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Community Projects		300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,300,000	300,000	300,000
Public Safety											
Taylor Road/Green Mountain Fire Station	Debt	1,900,000									
Highway 72/Limestone County Fire Station	Annual					1,500,000					
Chase Fire Station	Annual					1,600,000					
Emergency Warning Sirens	Annual	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Public Safety		1,940,000	40,000	40,000	40,000	3,140,000	40,000	40,000	40,000	40,000	40,000
Other Projects											
Debt refinancings transfer	Debt				6,460,000	6,500,000					
Debt refinancings transfer	Annual				(6,460,000)	(6,500,000)					
Total Other		0	0	0	0	0	0	0	0	0	0
Grand Total All Projects		\$13,225,000	\$54,188,000	\$17,920,000	\$34,125,000	\$55,748,000	\$29,800,000	\$26,800,000	\$60,350,000	\$13,550,000	\$13,550,000

**City of Huntsville
Capital Improvement Plan**

2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

Debt Service on Warrants - Capital Fund Portion

Proposed New Debt	\$0	\$46,258,000	\$0	\$6,460,000	\$65,823,000	\$0	\$0	\$38,250,000	\$0	\$0
Existing Debt Service										
2002A	2,131,288	2,128,412	2,131,500	0	0	0	0	0	0	0
2002E	2,249,138	2,246,888	0	0	0	0	0	0	0	0
2005A	3,478,512	3,487,700	3,480,288	3,482,338	3,483,525	1,237,900	1,243,275	0	0	0
2005C	4,145,900	4,148,300	4,162,500	4,166,750	10,665,500	3,908,750	3,911,000	3,917,000	3,921,250	3,923,500
2008A	882,392	884,799	891,158	6,588,877	0	0	0	0	0	0
2009A	9,480,266	9,481,862	9,480,238	5,091,283	5,093,832	5,092,459	5,090,363	5,094,207	5,092,148	2,279,008
2010A	1,249,163	1,284,950	1,289,800	1,639,500	3,650,100	3,649,700	3,645,500	4,886,750	4,889,500	4,887,250
2010B	557,155	557,604	555,042	556,838	557,510	557,366	556,166	559,360	556,862	558,022
2010C	206,110	213,832	213,832	213,832	213,832	213,832	213,832	213,832	213,832	213,832
Subtotal	24,379,924	24,434,347	22,204,358	21,739,418	23,664,299	14,660,007	14,660,136	14,671,149	14,673,592	11,861,612
Proposed Debt Service										
2012 issue	0	1,855,950	3,711,900	3,711,900	3,711,900	3,711,900	3,711,900	3,711,900	3,711,900	3,711,900
2014 issue	0	0	0	454,429	908,858	908,858	908,858	908,858	908,858	908,858
2015 issue	0	0	0	0	2,640,904	5,281,808	5,281,808	5,281,808	5,281,808	5,281,808
2018 issue	0	0	0	0	0	0	0	1,534,640	3,069,279	3,069,279
Subtotal	0	1,855,950	3,711,900	4,166,329	7,261,662	9,902,566	9,902,566	11,437,206	12,971,845	12,971,845
Total Debt Service	\$24,379,924	\$26,290,297	\$25,916,258	\$25,905,747	\$30,925,961	\$24,562,573	\$24,562,702	\$26,108,355	\$27,645,437	\$24,833,457

**City of Huntsville
Capital Improvement Plan**

2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

TIF Reserves

The city has borrowed money for TIF 2, TIF 3A and TIF 4 projects, and structured the repayment to minimize the interest cost to the city. When the debt was issued, tax collections from the TIFs were expected to be below the desired debt service initially, so plans were to use Capital Improvement Fund (CIF) money to pay the difference, as necessary. Taxes will eventually exceed debt requirements and the CIF will be reimbursed from the TIF revenues, which will occur at different times for each TIF.

Since CIF money will be used to make loans to the TIFs, the Capital Improvement Plan budget must reflect that this money, or a portion of it, is not available to pay for other needs. Also, and more importantly, each TIF has unique risks that its tax collections will not meet city projections. Because of these two factors, a reserve is made in the budget each year. The city's risks will be better understood or eliminated as tax collections are received each year, so as this occurs, the annual reserve will be reduced and used for other budget needs. Comments about each TIF in this regard are shown below.

TIF 2 - HUNTSVILLE HIGH SCHOOL DEBT

TIF 2 (HHS) revenue is growing at a modest amount given the mostly-developed nature of the district, so there is low risk of unforeseen circumstances, which the city can respond to well in advance, without making significant capital plan adjustments. The reserve amount is generally the amount of the advances made since the advance amount is not available for other needs.

TIF reserve	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
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TIF 3A

TIF 3A tax collections currently cover debt service, but there is considerable risk associated with significant tax assumptions after 2012, although some may be mitigated with development in the large district that was not projected when the TIF was established. Nonetheless, it is necessary to build a reserve until the tax assumptions in 2012 and beyond can be proven. The 2002C debt will likely be refinanced in 2012, and the desired amount of the reserve is four years debt service accumulated by year 2013.

TIF reserve	150,000	150,000	150,000	0	0	0	0	0	0	0	0
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TIF 4

There have been no significant tax collections in TIF 4, and there is moderate risk of projection error since some significant tax assumptions were made. Until a tax collection history can be established, the annual reserve must be higher than the projections indicate is necessary.

TIF reserve	800,000	1,000,000	1,000,000	1,000,000	0	0	0	0	0	0	0
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City of Huntsville Capital Improvement Plan Long-Term Plan for Use of Annual Revenue

